



You can view the agenda on the [website](#)
or use a smart phone camera and scan the code

To: The Chair and Members of the Health and
Adult Care Scrutiny Committee

County Hall
Topsham Road
Exeter
Devon
EX2 4QD

Date: 10 March 2021

Contact: Gerry Rufolo 01392 382299

Email: gerry.rufolo@devon.gov.uk

HEALTH AND ADULT CARE SCRUTINY COMMITTEE

Thursday, 18th March, 2021

A meeting of the Health and Adult Care Scrutiny Committee is to be held on the above date at 10.30 am at This will be a Virtual Meeting. For the joining instructions please contact the Clerk for further details on attendance and/or public participation. to consider the following matters.

Phil Norrey
Chief Executive

A G E N D A

6a ICS Governance Addendum (Pages 1 - 4)

Report of the Sustainability and Transformation Partnership, attached

MEETINGS INFORMATION AND NOTES FOR VISITORS

Getting to County Hall and Notes for Visitors

For SatNav purposes, the postcode for County Hall is EX2 4QD

[Further information about how to get to County Hall](#) gives information on visitor parking at County Hall and bus routes.

Exeter has an excellent network of dedicated cycle routes. For further information see the [Travel Devon webpages](#).

The nearest mainline railway stations are Exeter Central (5 minutes from the High Street), St David's and St Thomas. All have regular bus services to the High Street.

Visitors to County Hall are asked to report to Main Reception on arrival. If visitors have any specific requirements, please contact reception on 01392 382504 beforehand.

Membership of a Committee

For full details of the Membership of a Committee, please [visit the Committee page](#) on the website and click on the name of the Committee you wish to see.

Committee Terms of Reference

For the terms of reference for any Committee, please [visit the Committee page](#) on the website and click on the name of the Committee. Under purpose of Committee, the terms of reference will be listed. Terms of reference for all Committees are also detailed within Section 3b of [the Council's Constitution](#).

Access to Information

Any person wishing to inspect any minutes, reports or background papers relating to an item on the agenda should contact the Clerk of the Meeting. To find this, [visit the Committee page](#) on the website and find the Committee. Under contact information (at the bottom of the page) the Clerk's name and contact details will be present. All [agenda, reports and minutes of any Committee are published on the Website](#)

Public Participation

The Council operates a Public Participation Scheme where members of the public can interact with various Committee meetings in a number of ways. For full details of whether or how you can participate in a meeting, please [look at the Public Participation Scheme](#) or contact the Clerk for the meeting.

In relation to Highways and Traffic Orders Committees, any member of the District Council or a Town or Parish Councillor for the area covered by the HATOC who is not a member of the Committee, may attend and speak to any item on the Agenda with the consent of the Committee, having given 24 hours' notice.

Webcasting, Recording or Reporting of Meetings and Proceedings

The proceedings of any meeting may be recorded and / or broadcasted live, apart from any confidential items which may need to be considered in the absence of the press and public. For more information [go to our webcasting pages](#)

Anyone wishing to film part or all of the proceedings may do so unless the press and public are excluded for that part of the meeting or there is good reason not to do so, as directed by the Chair. Filming must be done as unobtrusively as possible without additional lighting; focusing only on those actively participating in the meeting and having regard to the wishes of others present who may not wish to be filmed. Anyone wishing to film proceedings is asked to advise the Chair or the Democratic Services Officer in attendance.

Members of the public may also use social media to report on proceedings.

Declarations of Interest for Members of the Council

It is to be noted that Members of the Council must declare any interest they may have in any item to be considered at this meeting, prior to any discussion taking place on that item.

WiFi

An open, publicly available Wi-Fi network (i.e. DCC) is normally available for meetings held in the Committee Suite at County Hall.

Fire

In the event of the fire alarm sounding, leave the building immediately by the nearest available exit following the fire exit signs. If doors fail to unlock press the Green break glass next to the door. Do not stop to collect personal belongings; do not use the lifts; and do not re-enter the building until told to do so. Assemble either on the cobbled car parking area adjacent to the administrative buildings or in the car park behind Bellair.

First Aid

Contact Main Reception (Extension 2504) for a trained first aider.

Mobile Phones

Please switch off all mobile phones before entering the Committee Room or Council Chamber

Alternative Formats

If anyone needs a copy of an Agenda and/or a Report in another format (e.g. large print, audio tape, Braille or other languages), please contact the Customer Service Centre on 0345 155 1015 or email: committee@devon.gov.uk or write to the Democratic and Scrutiny Secretariat in G31, County Hall, Exeter, EX2 4QD.

Induction Loop available



**Health and Social Care Overview and Scrutiny Committee
18 March 2021**

ICS Governance, NHS Finance 2020/21, 10 Year Plan including White - Addendum

1. Purpose

1.1. This addendum provides additional information concerning the Task and Finish Group for ICS governance and the most recent information concerning the Devon STP financial position.

2. Integrated Care System Development - Task & Finish Group for ICS Governance

Terms of Reference

2.1. Introduction & Background

- 2.1.1. The recent White Paper, *Integration and Innovation: working together to improve health and social care for all*, sets out the basis on which Integrated Care Systems are due to move to a statutory footing.
- 2.1.2. Key components of the White Paper include both a statutory NHS ICS body (including Local Authority membership) and an ICS health and care partnership. Health & Wellbeing Boards will also remain in existence.
- 2.1.3. At the same time, Devon's shadow ICS Partnership Board has been operating developmentally since autumn 2020. Local Care Partnership arrangements are underway in each of five localities to varying degrees. A commitment was previously made to review Devon's experience of shadow arrangements. It is timely to do this alongside considering the implications of the White Paper.

2.2. Task definition

- 2.2.1. In scope:
- 2.2.2. Working with shadow ICS Partnership Board members and partners, to explore the implications of the ICS White Paper for the future governance the Integrated Care System. To include:
 - a) Statutory Board membership, capacity, skills and culture.
 - b) ICS committee structure, membership, capacity, skills and culture.
 - c) Specification of the relationship and relative roles of the ICS statutory bodies and Health & Wellbeing Boards; including identification of potential ambiguities and/or duplications and with reference to Local Authorities' Constitutions.

Agenda Item 6a

- d) Consideration of flexibilities for optimal ICS configuration, for example through committees in common.
- e) Mapping of statutory functions of the ICS and of partner organisations.
- f) Specification of aligned governance and functions between *System* and *Place*.
- g) Review of ICS shadow Partnership Board experience and effectiveness to date.
- h) Cross-system governance arrangements, especially with Cornwall & Isles of Scilly ICS.
- i) The governance and assurance mechanisms of Provider Collaboratives and transparent management of issues associated with multiple interests of partners in the ICS.

2.3. Interdependencies

- 2.3.1. The following are outside of the direct scope of this Task & Finish Group but will need to mutually align. That alignment will be managed through the ICS Development plan, and through co-opted membership of the Task & Finish Group where necessary.
 - a) The definition of effective governance structures for programmes of work are subject to separate work underway within the CCG.
 - b) The transitional arrangements by which CCG statutory duties continue to be discharged and transition into and ICS is subject to separate work underway within the CCG.

2.4. Relationship with NHSE/I Region

- 2.4.1. The NHSE/I regional team is aiming to facilitate some aspects of ICS design across the region, working with the ICS System Leaders and ICS Development Programme Directors. The ICS Development Programme Director will be responsible for maintaining links between the Devon Task & Finish group and the emerging regional work.

2.5. Outputs

- 2.5.1. The outputs of the Task & Finish group will be proposals covering the items in scope, as recommendations to the current Partnership Board. Subsequently, the development plan to achieve the proposal will be developed as part of the overall ICS Development Plan and reviewed by the Task & Finish Group.

2.6. Membership

- 2.6.1. A small core membership for the Task & Finish Group is drawn to represent from the CCG, ICS/STP, NHS Providers and Local Authorities.

Name	Organisational affiliation	Representing
Anne-Marie Bond	Torbay Council	Local Authorities; joint commissioning

Ann James	University Hospitals Plymouth	NHS providers
Paul Johnson	Devon CCG	NHS and joint commissioning; primary care
Dame Suzi Leather	Devon STP Independent Chair	ICS
Jane Milligan	Devon CCG/ICS	CCG/ICS
Adam Carrick	Devon STP/ICS	Task & Finish management support and alignment to the overall ICS development programme.

2.6.2. Other members may be co-opted and views of wider stakeholders sought. For example, NHSE/I, Primary Care Networks, VCSE representatives.

2.6.3. Members are responsible for consultation and engagement with the colleagues, organisations and sectors they are representing on the Task & Finish Group.

2.6.4. Dame Suzi Leather will chair the Task & Finish Group. The administration of the group will be conducted through the Chair's office.

2.7. Timescale

2.7.1. It is intended to enact shadow ICS arrangements based on the output of this Task & Finish Group during Q2 21/22. Therefore, the Task & Finish Group is scheduled to complete during Q1 21/22.

3. Devon System Financial Position as at Month 9 2020/21

Organisation	Full Year		
	Plan	Actual	Var to Plan
Devon CCG	0.0	0.0	-0.0
Royal Devon & Exeter NHS FT	-1.4	-8.3	6.9
University Hospitals Plymouth Trust	-2.4	-4.9	2.5
Northern Devon Healthcare NHS Trust	-3.4	-5.6	2.2
Torbay and South Devon NHS FT	-0.6	-6.5	5.9
Devon Partnership Trust	0.0	3.0	-3.0
Livewell South West	0.0	0.0	0.0
Total	-7.8	-22.4	14.5

- The Devon system plan for 20/21 is a planned deficit of £7.8m which relates solely to lost commercial income during the pandemic
- The forecast outturn at M9 showed a £14.5m adverse variance to this plan. The variance is made up of £17.5m in relation to an accrual required for untaken annual leave by staff due to workforce demand during the pandemic. This is offset by a favourable movement of £3m in relation to a gain on disposal of an asset.
- As at M9, there has been £133.6m of COVID related spend across the system.

